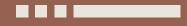


# Integrated Primary Care: Models for Treating Physical and Emotional Health Together

From Co-Location to Integration

March 14, 2023





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- Licensed Clinical Psychologist
- Integrated Health Director at Mālama I Ke Ola Health Center (Maui)

#### Incorporating Behavioral Health into Primary Care

#### The Why

Integrated care vs. care as usual



#### The What

Models and degrees of integrated care



01

The How PCBH and the Collaborative Care Models



#### The Take-Aways

Things to remember



01

THE WHY

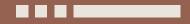
The theory and research behind integrated care "Concerns that arose through community input include inadequate mental health services, lack of social support and associations, disconnected youth, and suicide."

> —2019 Community Health Needs Assessment (Maui Health Systems)



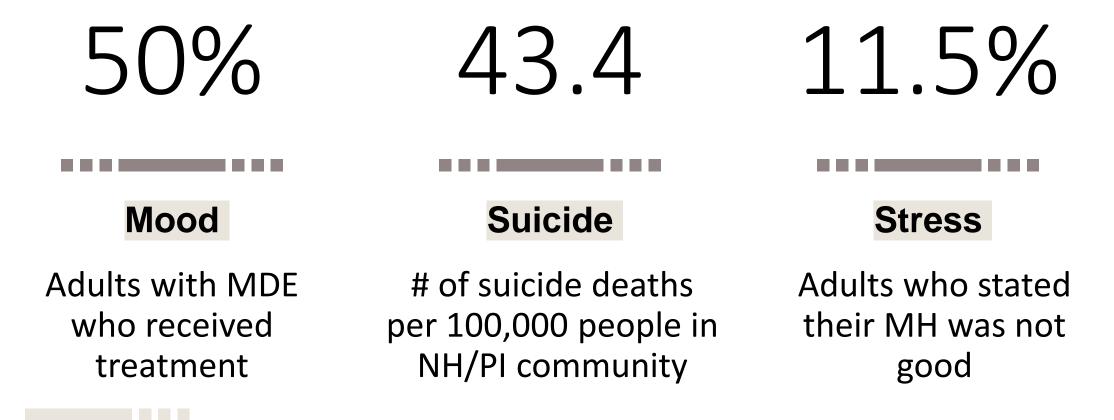
#### Mental Health Nationally





#### Mental Health in Hawai'i

Hawai'i Health Matters Community Dashboard





# Percentage of met need for mental health professionals in Hawai'i



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### "I think I have ADHD..."

### TRAUMA

**OVERLAP** 

SICES y distracted

organization

slesituational

Difficulty

- Feelings of fear, helplessness, uncertainty, vulnerability
- Increased arousal. edginess and agitation
- Avoidance of reminders of trauma

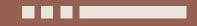
**Environmental** 

- disorderoften dMetabolic • Irritability, quick to anger rimary
- Feelings of guilt or shame
  - Dissociation, feelings of unreality or being "outside of one's body"
    - Continually feeling on alert for threat or danger
      - Unusually reckless, aggiandemic stress

#### ADHD

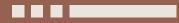
- Difficulty sustaining attention
  - Struggling to follow instructions
- · Difficulty combistance use Difficulty with organization
  - Fidgeting or squirming
    - Difficulty waiting or taking turns
    - Talking excessively
  - Losing things necessary for tasks or activities
  - Interrupting or intruding upon others

#### **Neurological**



#### How do we increase access?





## A Shift to Population Health

 $\mathbf{\Lambda}$ 

https://courses.reaktor.education/en/courses/rethinking-health/provider-value-based-healthcare/types-of-provider-value-based-healthcare/

<b>Populations</b> Unit of	Integrated care models Co-ordination of care services for defined groups of people (eg. older people and those with complex needs)	<b>Population health</b> (systems) Improving health outcomes across whole populations, including the distribution of health outcomes	Improving population health requires multiple interventions across <b>systems</b>
intervention			
	Individual care management	'Making every contact count'	
Individuals	Care for patients presenting with illness or for those at	Active health promotion when individuals come into	
	high risk of requiring care services	contact with health and care services	
	Focus of in	tervention	→

#### Care services

#### **Health improvement**

### Integrated Behavioral Health: The Why

- Rooted in the Biopsychosocial model (Engel, 1977)
  - Based in the social justice movement
- Primary Care is the "de facto" mental health system already (Kessler & Stafford, 2008)
  - Most PCP visits for BH don't result in a referral (Geissler & Zeber, 2020)
    - Stigma
    - Patient preference
  - High prevalence of medical & psychiatric comorbidities
  - Implications for diagnosis, compliance, and healthcare system utilization





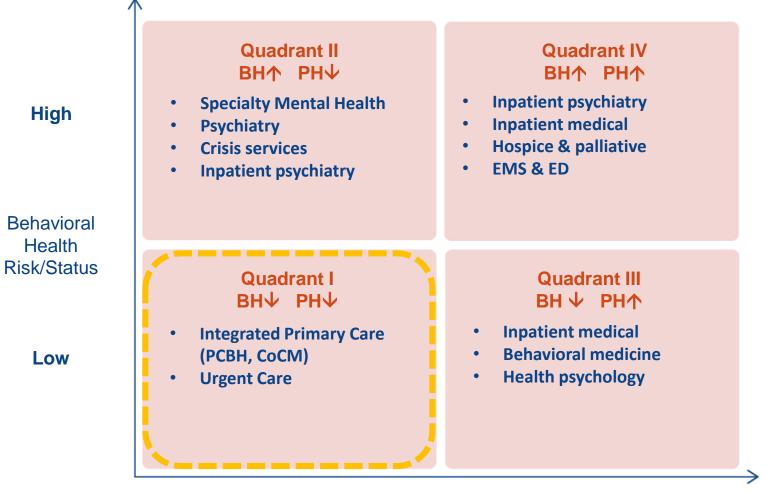
02

## THE WHAT

Degrees and types of integrated care

### The Four Quadrant Clinical Integration Model

http://www.ibhpartners.org/wp-content/uploads/2015/12/Four-Quadrant-Model-updated-2-06.pdf



Physical Health Risk/Status

### Integrated Behavioral Health: Definition

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https://integrationacademy.ahrq.gov/products/behavioral-health-measures-atlas/what-is-ibhc

- "A practice team of primary care and behavioral health clinicians, working together with patients and families, using a systematic and cost-effective approach to provide patientcentered care for a defined population.
- This care may address mental health and substance abuse conditions, health behaviors (incl. their contribution to chronic medical illness), life stressors and crises, stressrelated physical symptoms, and in-effective patterns of health care utilization."

### Contiuum of Primary Care Integration

Coordinated		<b>Co-located</b>		Integrated	
Level 1: Minimal Collaboration	Level 2: Basic Collaboration at a Distance	Level 3: Basic Collaboration On-site	Level 4: Close Collaboration On-site	Level 5: Close Collaboration	Level 6: Full Collaboration
Minimal collaboration, siloed care	Basic collaboration at separate locations	BHP on-site, BHP and PCP keep separate schedules, records, and treatment plans	Some systems integration, BHP and PCP keep separate schedules, some shared treatment plans	Close collaboration, shared treatment plans and records, some joint visits on PCP schedule	Close collaboration, shared treatment plans and records, most appointments on PCP schedule

Note: BHP = Behavioral Health Provider; PCP = Primary Care Provider



#### Shared Primary Care

#### **PCP Duties:**

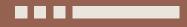
- Team leader
- Physical Exams
- Prescribing
  medications
- Treating/managing physical symptoms
- Set up physical treatment goals

- Screenings
- Address comorbid Dx
- Medication Management
- Real Time
  Collaboration
- Collaboration with Assessment
- Change Treatment
  if not Improving

#### **Behavioral Health**

#### **Duties:**

- Identifying motivation to change health
- Provide skills to improve symptoms of targeted diagnoses
- Set Behavioral Health goals (treat to target)
- Identify outside factors contributing to health
- Identify resources
- Consulting



### Research Outcomes

- Patient & provider satisfaction (Blount, 2003; Hunter, 2018)
- Reduced costs of ED use and hospital admissions (Lute & Manson, 2015)
  - Patient outcomes
    - Improved access (Landoll, 2018)
    - Increased functioning (Hunter, 2018)
    - Symptom improvement (Hunter, 2018)
      - · Depression
      - Anxiety/PTSD
      - · Sleep
      - Tobacco use

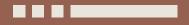




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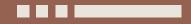
THE HOW

How integrated care can work



#### Case Study: Molly

Molly is a 32-year-old woman who presents with a history of headaches and stomachaches that started about 8 months ago. Molly tells you that she feels like crying at the drop of a hat all the time, and sometimes has trouble sleeping. She reports feeling stressed from work and childcare, but that her husband is very supportive in sharing responsibilities. She had hobbies and spent time with friends but hasn't done that recently. She reports that nothing is really "wrong", she just doesn't feel good.



# Primary Care Behavioral Health Model (PCBH)

Providing a primary level of behavioral health care alongside primary medical care

### Behavioral Health Consultant Model

Works alongside PCPs in medical pods

- Immediately available for in-room or curbside consult
  - Typical session: 15-30 minutes
    - Clarify diagnosis

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- Provide brief intervention or follow-up
- Connect to community services
- Reports back to PCP and charts in the same EMR
- Separate follow-ups for short-term therapy (<6 sessions)
- Refers out to community provider if needed

### Role of the Behavioral Health Consultant

Address issues common to primary care

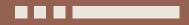
- Mood and affective concerns
- Physical illness
- Health behavior change
- Social challenges
- Health prevention and education
  - Resources and medical team support



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#### Co-location compared to Integration

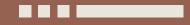
Mental Health Provider	Behavioral Health Consultant		
Located in the same building	Located in the Same Office		
Patient seen in separate office	Patient seen in exam room		
Separate Chart	Same Chart		
Defined Schedule	Open Access		
50 minute visits	20-30 minute visits		
Comprehensive BH Documentation	Brief Documentation		
Hired into Behavioral Health Clinic	Hired into Medical Clinic		
Focused on resolution of Mental Health Disorders	Focused on functional outcomes for a wide range of Mental Health, Substance Abuse and Chronic Health Conditions		
Separate treatment plan	Shared treatment plan		
Part of a multidisciplinary team	Part of a interdisciplinary team		
Communication through e-mail or set meetings	Communication and feedback are immediate		



### Case Study: Molly

- Anxiety and stress
  - Connection of mind and body
  - Relaxation exercises and stress management
- Sleep hygiene
- Family/work dynamics and social support
- Follow-up in 2 weeks with medical appointment
  - Relaxation skills and resources
  - Improve sleep quality and sleep/wake consistency
  - Review labs and medical work-up







# Collaborative Care Model (CoCM)

Sub-specialty care in a primary care setting



## Collaborative Care Model (CoCM)

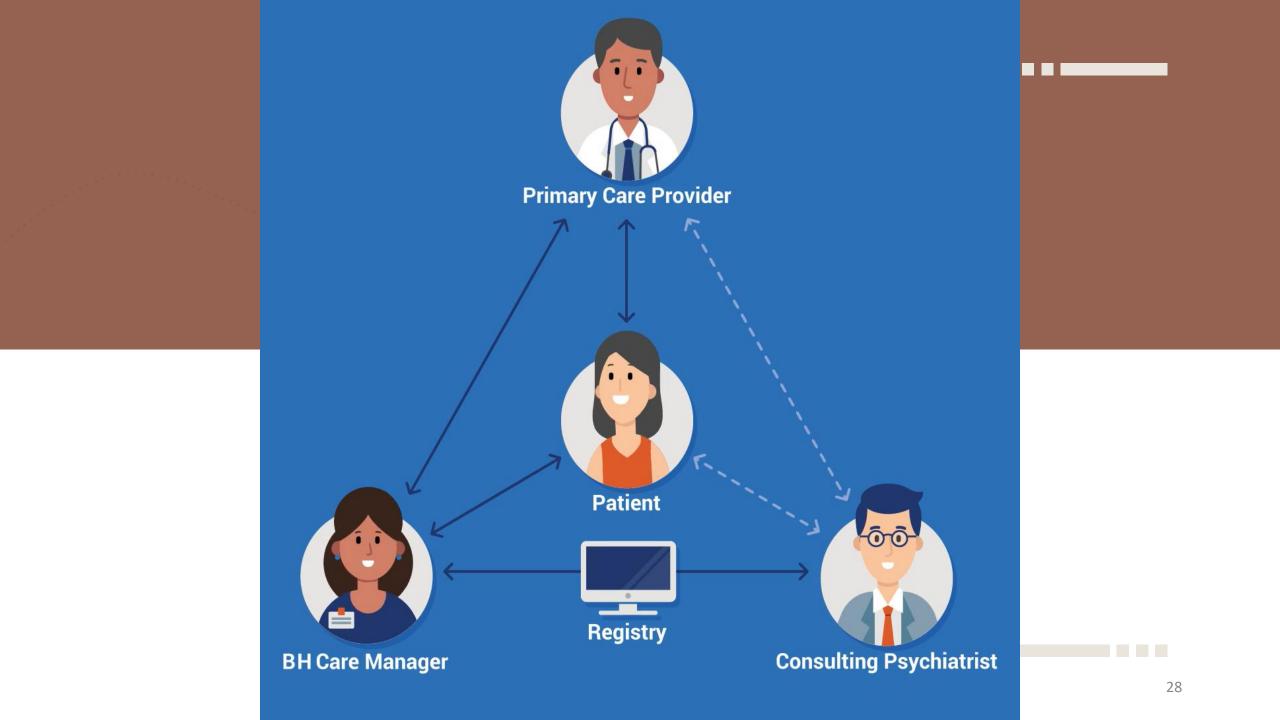
Patient screened and referred to CoCM program

- <u>BH Case manager</u>: monitors and provides BH care
- <u>Pediatrician</u>: medication prescribing and medical care
- <u>Consulting psychiatrist</u>: monitors registry and EMR
- BH provider and consulting psychiatrist regularly review EMR/registry and consult on patient care
- Measurement-based treatment to target

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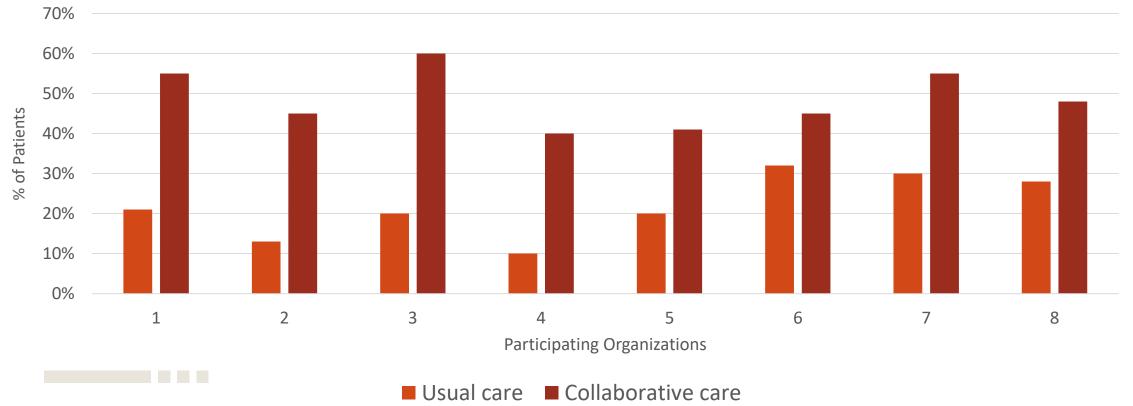
- Change or adjust behavioral or medical treatment
- BH provider liaisons with PCP and patient
- Patients who don't improve after 3 months are targeted for higher level of care (e.g. community referral)

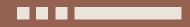


### Research Outcomes: IMPACT Study (2002)

JAMA. 2002;288(22):2836-2845. doi:10.1001/jama.288.22.2836

#### 50% or Greater Improvement in Depression at 12 Months





### Case Study: Molly

#### BH case manager

- 4-6 weekly sessions on stress skills; 1 month follow-up
- Monitor mood symptoms at each visit
- Consulting psychiatrist
  - Review chart for additional medical rule-outs
  - Monitor symptom progress, suggest medication changes to PCP as needed
  - PCP
    - Treat any medical needs/rule-out physical causes of symptoms
    - Prescribe medication per consultation with psychiatrist
    - Follow-up as needed for medical treatment plan

## Key Features of PCMH and CoCM

#### **Primary Care Behaviorist Model**

- Co-located and integrated behavioral health specialist (Primary Care Behaviorist)
- Evidence-based screening with diagnosis by practitioner
- Warm hand-offs to behaviorist
- Evidence-based behavioral treatments customized for primary care
- Treatment duration <6 sessions (timelimited therapy)

#### Care Management for Patients With Mental Health Conditions Model

- Co-located and integrated care manager with behavioral health training
- Evidence-based screening with diagnosis by practitioner
- Decision support for complex mental health needs provided by practitioner or psychiatric consult
- Algorithm-based, stepped care with proactive patient follow-up and monitoring
- Treatment duration 3–12 months

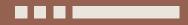




### THE TAKE-AWAYS

Re-thinking how we could provide care





### Things to remember

- Primary care is primary care is primary care
  - Continue to use a population health approach
  - Applies to medical and behavioral health care
- Meet the patient where they are: in primary care!
  - Primary care is already the de facto mental health system
  - Don't pathologize normal life
  - Stigma is a huge barrier to care
- Integration exists on a continuum
  - Patients' health is already integrated
  - Consider the model that works best for you

### Contiuum of Primary Care Integration

Level 1:	Level 2:	Level 3:	Level 4:	Level 5:	Level 6:
Minimal	Basic Collaboration	Basic Collaboration	Close Collaboration	Close	Full
Collaboration	at a Distance	On-site	On-site	Collaboration	Collaboration
Minimal collaboration, siloed care	Basic collaboration at separate locations	BHP on-site, BHP and PCP keep separate schedules, records, and treatment plans	Some systems integration, BHP and PCP keep separate schedules, some shared treatment plans	Close collaboration, shared treatment plans and records, some joint visits on PCP schedule	Close collaboration, shared treatment plans and records, most appointments on PCP schedule

Note: BHP = Behavioral Health Provider; PCP = Primary Care Provider

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"Community or 'population' interventions can succeed by making SMALL CHANGES IN A LARGE NUMBER OF PEOPLE, rather than large changes in a small number of people."

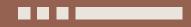
Kindig & Stoddart, 2003







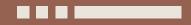




#### Resources

- 1. Collaborative Family Healthcare Association (<u>https://cfha.net/</u>)
- <sup>2.</sup> Integrating behavioral health into the medical home: A rapid implementation guide. (Corso et al., 2016)
- 3. National Council for Mental Wellbeing (<u>https://www.thenationalcouncil.org/</u>)
- 4. ACQH Integration Academy (<u>https://integrationacademy.ahrq.gov/</u>)





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- 3. Hawai'i Health Matters Community Dashboard: <u>https://www.hawaiihealthmatters.org/indicators</u>
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- 10. Hunter, C.L., Dobmeyer, A.C. & Reiter, J.T. (2018). Integrating Behavioral Health Services into Primary Care: Spotlight on the Primary Care Behavioral Health (PCBH) Model of Service Delivery. *J Clin Psychol Med Settings* 25, 105–108. <u>https://doi.org/10.1007/s10880-017-9534-7</u>
- 11. Landoll, R., Nielsen, M., Waggoner, K., Najera, E. (2018). Innovations in primary care behavioral health: a pilot study across the U.S. Air Force. *Translational Behavioral Medicine*, 9(2), 266–273, <u>https://doi.org/10.1093/tbm/iby046</u>
- 12. Kindig, D., & Stoddart, G. (2003). What is population health?. American journal of public health, 93(3), 380–383. <u>https://doi.org/10.2105/ajph.93.3.380</u>

# Mahalo!

Do you have any questions?

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